

# Investor Presentation 31 December 2014 results

Abu Dhabi: March 2015

adib.ae

# Agenda

### Introduction

Financial Review

**Business Review** 

**Appendix** 



### ADIB at a glance

#### Overview

- Incorporated in 1997 to serve as first Islamic Bank in the Emirate of Abu Dhabi.
- Majority owned by members of the ruling family of Abu Dhabi and sovereign wealth fund
- Listed on Abu Dhabi Securities Exchange (ADX).

#### **Ratings**

	Long term rating	Short term rating	Outlook
Fitch	<b>A</b> +	F1	Stable
Moody's	A2	P1	Stable
RAM	AAA	P1	Stable

Market Cap (Price @ AED 5.70)

Stock Info
(Price and
Ratio as of
31 Dec 2014

,	(US\$ 4.7 bn)
Diluted EPS / share (AED) -	0.473
PE Ratio	12 times
Price / Book Ratio	2.13
Shares Issued (@ AED 1)	3.0 Bn

#### **ADIB** - Timeline and milestones

Early History (1997 - 2000)

- •Established by the Govt. of Abu Dhabi in 1997
- Licensed in 1998 as an Islamic bank by the Central bank and commenced operations.
- ·Listed on Abu Dhabi securities Exchange in 2000

Intermediary years (2001 - 2007)

- Established Abu Dhabi Islamic Securities Company (ADIBS) and Burooj Properties in 2005
- New strategic shareholder (EIIC) introduced in 2007.
- 2007 Acquired 49% of National Bank for Development based in Egypt.

Growth (2008 - Present)

- 2008 Arrival of new management and adoption of new strategic vision and mission.
- •2012 Issued world's first Shari'a-compliant hybrid perpetual Tier 1 sukuk amounting to USD 1 billion.
- •2013 Fully repaid AED 2.2 billion Tier 2 wakala capital.
- 2014 Acquired 51% shares in Arab Link Money Exchange in April 2014
- 2014 Established Abu Dhabi Islamic Merchant Acquiring company LLC (ADIMAC) in Aug 2014.

#### Presence

- Domestic 88 Branches and 683 ATMs (a 24 hour branch at Abu Dhabi International Airport).
- Overseas presence in UK, Saudi Arabia, Qatar, Iraq, Sudan & Egypt.



### **Ratings Excerpts**

"ADIB's BCA (standalone credit assessment) reflects the bank's strong and expanding Islamic franchise in the UAE particularly in the retail segment and strong core profitability and improved capitalization [...] Moody's assessment of a very high probability of systemic support, in the event of need, is based on ADIB's strong relationship with the Abu Dhabi government; ADIB's importance within the domestic banking system; and the UAE's strong track record of supporting banks in times of stress."



"A2" Stable
October 2014

"ADIB's Viability Rating is driven by its robust pre-impairment operating profit, sound balance-sheet liquidity, and strong and resilient UAE-wide franchise [...] Income from retail and corporate financing continues to drive ADIB's income performance. The bank's net profit and margins compare well with peers'."

**Fitch**Ratings

"A+" Stable September 2014

"The reaffirmation of Abu Dhabi Islamic Bank's (ADIB or the Bank) ratings is based on the ongoing, solid support that it receives from the Government of Abu Dhabi (GoAD) and the UAE Federal Government, as well as the gradual improvement in the Bank's asset-quality indicators. ADIB is Abu Dhabi's first Islamic bank and the only Islamic bank established under the Emiri Decree". The Bank is 49%-held by the ruling family and continues to play an important role in spearheading Islamic banking in the Emirate.

RAM

"AAA" Stable February 2015

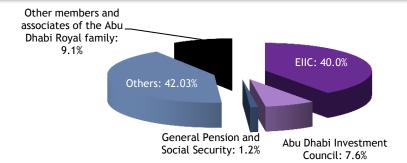
RATINGS



### Ownership & Corporate Structure

#### **ADIB** Ownership

- ADIB is mainly owned by over 46,000 UAE nationals and companies.
- The Bank's main shareholder is National Holding via EIIC, which is a private holding company, wholly-owned by members of the Abu Dhabi Royal Family.
- ADIB enjoys strong Abu Dhabi support in the form of royal family. sovereign wealth fund, Pension and Government shareholding and capital participants.



#### **Subsidiaries**



ADIB UK Limited (100%) was established to offer banking services to HNWI established in 2012.



Abu Dhabi Islamic Securities Company (95%) is a brokerage firm established in 2005.



MPM Properties LLC (100%) is a property management firm established in 2005.



Burooj Properties (100%) is a real estate company established in 2005.



Kawader Services Company (100%) is a recruitment company, dedicated solely to ADIB.

#### Associates and Joint ventures





ADIB Egypt (49%) provides banking services in Egypt\*.



Saudi Finance Company (SFC)\* (51%) is a retail finance company working in Saudi Arabia, acquired in 2012.



Bosna Bank International (27%) is an Islamic bank based in Bosnia.



Abu Dhabi National Takaful (40%) offers insurance services.



Arab link (51%) is a Currency exchange house, acquired in 2014.

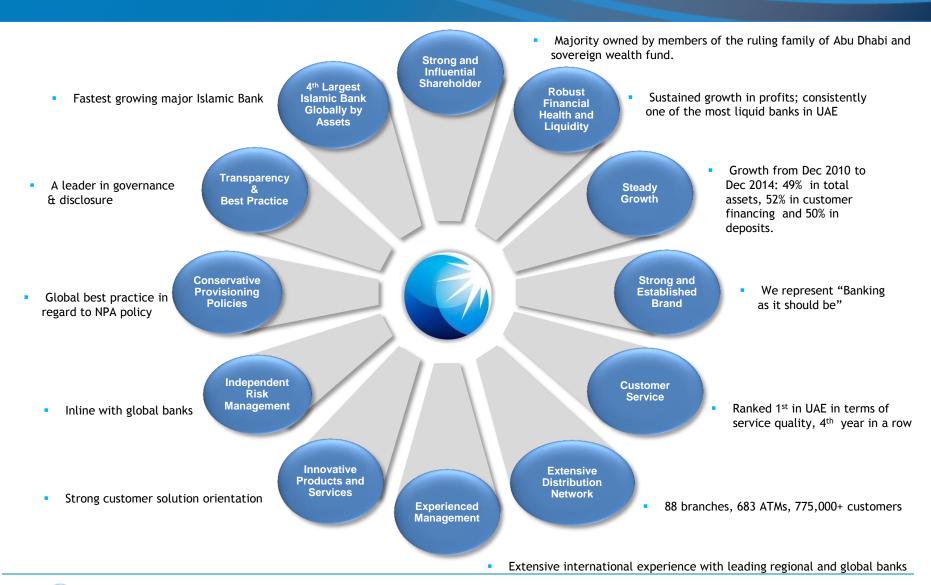


Abu Dhabi Islamic Merchant Acquiring Company LLC (51%) is a merchant acquiring company established in 2014.



- National Bank for Development is now re-branded to ADIB Egypt.
- Saudi Instalment House is now re-branded to Saudi Finance Company.

### **Key Strengths**





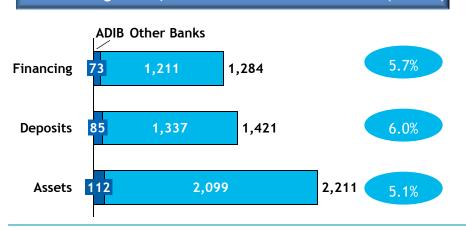
### **UAE Banking Sector**

#### Highlights

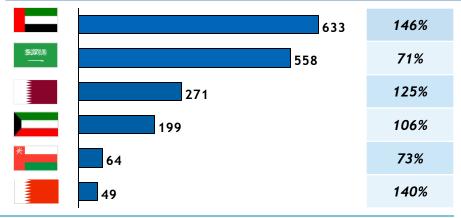
- **UAE Banking sector is the largest by assets in the GCC;** the UAE banking sector accounts for ~36% of the GCC total.
- Banking assets are at 146% of GDP, the highest in the GCC region.
- Strong growth in 2014 deposits have grown by 11.1%, financing by 9.5% and total assets by 10.6%.
- Strong Capital Adequacy Ratio of 18.1% as of Dec 2014. (Tier 1 ratio of 16.2%)
- ADR ratio for UAE banking sector is at 90.3% as of Dec 2014.

UAE Banking Sector (AED Bn)	Dec 12	Dec 13	Dec 14
Total Assets - Gross	1,877.0	2,100.3	2,323
Certificates of deposit held by Banks	95.1	107.9	99.5
Investments by Banks	155.2	186.7	228.4
Bank Deposits	1,167.8	1,278.9	1,421.3
Bank Credit - net	1,099.1	1,177.3	1,283.7
Specific Provision	67.9	77.5	89.5
General Provision	17.5	19.2	23.0
Capital Adequacy ratio	21.0%	19.3%	18.1%
Branches - 23 National Banks - 26 Foreign Banks	805 85	841 87	869 86

#### UAE Banking Sector, ADIB Market Share @ Dec 2014 (AED Bn)



#### GCC Banking Sector Assets\* (USD Bn) Assets as % of GDP\*





Note: UAE Banking Sector and Market shares calculated مصرف أبوضب Note: UAE Banking Sector and Market shares calculated

\*\* GDP data is forecasted for FYR 2014.

<sup>\*</sup> KSA, Qatar, Kuwait and Oman data as at Nov 14 and Bahrain as at Oct 14

# Agenda

Introduction

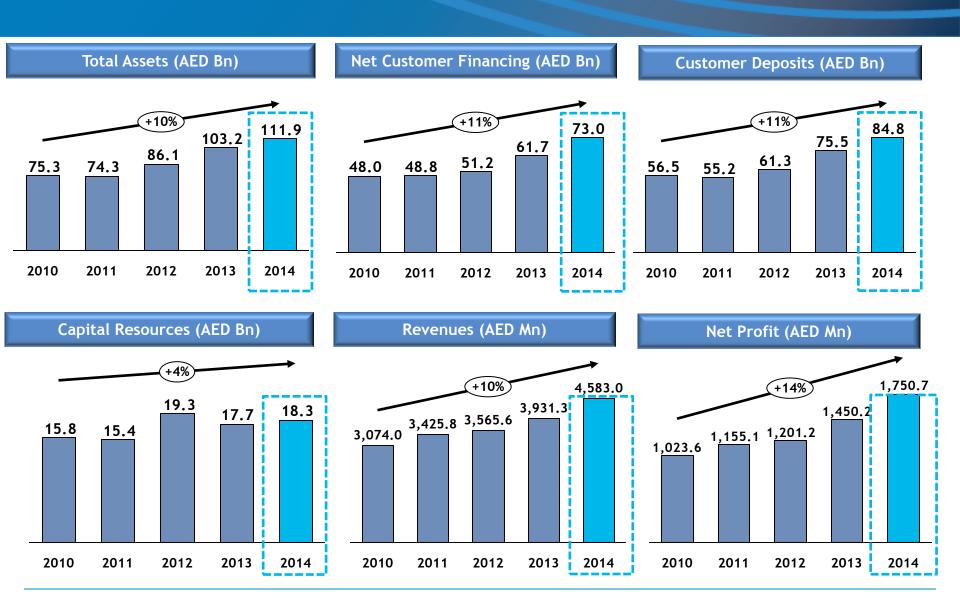
### **Financial Review**

**Business Review** 

**Appendix** 

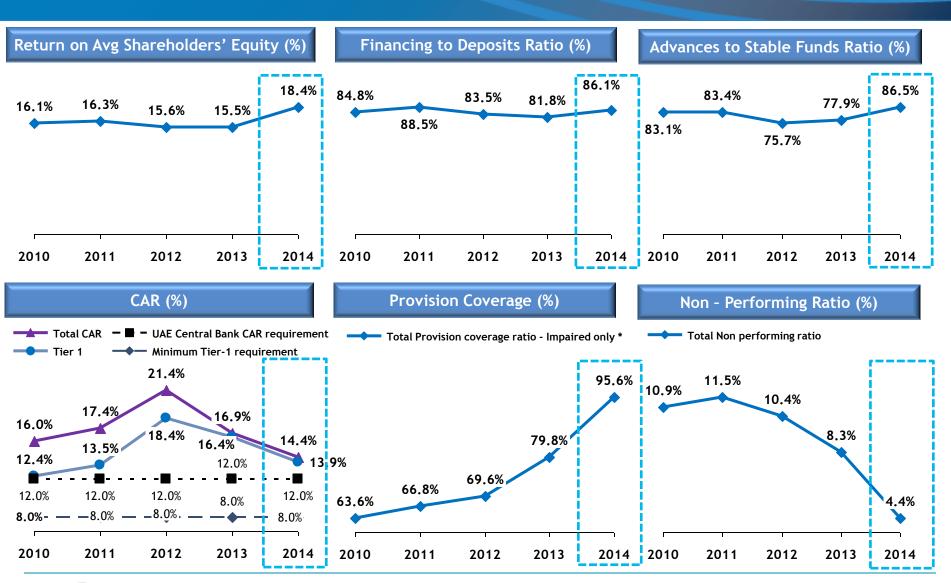


### Financial Snapshot (1/2)





### Financial Snapshot (2/2)





<sup>•</sup> Total Provision coverage ratio is defined as "total provision / impaired NPAs".

<sup>•</sup> Return on Average shareholders' equity calculation excludes Tier 1 payments from net income and non-controlling interest & Tier 1 sukuk from equity balance.

### 2014 in review - key financial highlights

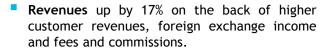
Balance sheet highlights							
AED Bn	2013	2014	Change %				
Total assets	103.2	111.9	8.5%				
Net customer financing	61.7	73.0	18.2%				
Customers' deposits	75.5	84.8	12.3%				
Total equity	13.1	13.7	4.7%				
Total capital resources	17.7	18.3	3.5%				

•	Total assets in	creased by	9% over	2013 to	0
	reach AED 111.9	Bn.			

- Customer financing increased by 18% from 2013 to reach AED 73.0 Bn.
- Customer deposits increased by 12% over 2013 and Advances to Stable Funds Ratio at 31 Dec 2014 was at 86.5%.
- Capital adequacy ratio at 31 Dec 2014 was 14.36% Basel II. Tier 1 ratio at 31 Dec 2014 was 13.87%.
- Capital resources reached AED 18.3 Bn, a increase of 4% vs. 2014.

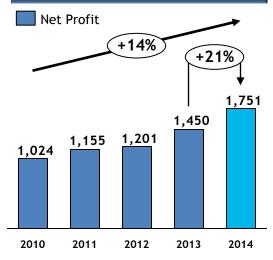
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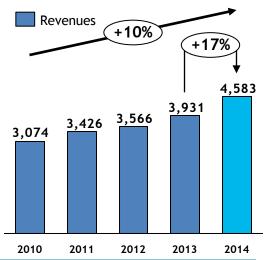
AED Mn	2013	2014	Change %
Revenue	3,931.3	4,583.0	16.6%
Expenses	1,700.7	2,074.5	22.0%
Operating profit	2,230.6	2,508.5	12.5%
Provision for impairment	780.4	757.8	-2.9%
Net profit	1,450.2	1,750.7	20.7%



- **Expenses** up by 22% mainly due to continuous investment in our franchise, network, systems and people.
- Operating profit up by 13%.
- Provision for impairment down by 3%. This includes AED 74.9 Mn (Dec 2013: AED 178.7 Mn) pertaining to Burooj Properties LLC, a real estate subsidiary of the Bank.
- Net profit up by 21% on continued growth in core operations.

#### Key performance indicators



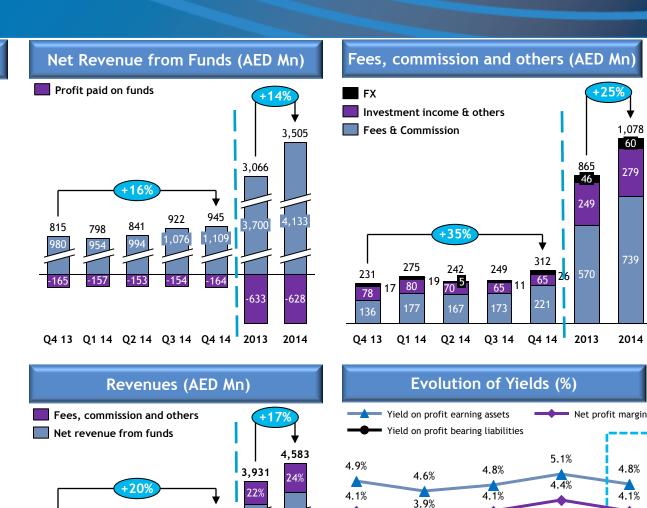




### **Operating Performance**

#### Highlights (2014 vs. 2013)

- Revenues, up by 16.6% at AED 4,583 Mn.
- Net revenue from Funds (NRFF) 14.3% higher, primarily driven by 11.7% increase in customer financing revenues.
- Funding cost dropped by 0.8% y-o-y due to continuous CASA growth and reduction in expensive wakala deposits.
- Fees & commission up 30%, mainly due to increase in fees from risk participation fee, brokerage, retail and trade finance businesses.
- Investment income higher by 23% mainly due to increase in trading gains (258%).
- Non-NRFF based income increased to 24% of total revenue compared to 22% in 2013.



1.1%

Q4 13

Q1 14

2014

1,256

25%

1,171

1,083

22%

Q4 13 Q1 14 Q2 14 Q3 14 Q4 14 2013

1,073

1,046



4.8%

4.1%

1.0%

Q4 14

1.0%

Q3 14

1.0%

Q2 14

1,078

60

279

# **Key ratios**

	Ratios	Dec 2013	Dec 2014
	Diluted Earnings per share (EPS in AED)	0.372	0.473
Efficiency	Return on Average Shareholders' Equity (excluding GoAD - Tier 1 capital)	15.5%	18.4%
	Net profit margin (%)	4.1%	4.1%
	Cost / income ratio	43.3%	45.3%
	Percentage lent (Financing / Total Assets)	60.5%	65.2%
Liquidity	Financing to Deposits ratio	81.8%	86.1%
	Advances to Stable funds ratio	77.9%	86.5%
	Liquid Assets to Total Assets ratio	27.8%	22.3%
	Capital Adequacy	16.9%	14.4%
Solvency	Tier -1 ratio	16.4%	13.9%
	Leverage ratio (Assets / Equity)	781%	818%
	Non - performing ratio (NPA / Gross Financing)	6.5%	3.8%
Asset Quality	Total provision coverage (Total provisions / NPA)	79.8%	95.6%
	Specific provision coverage (Specific provisions / NPA)	57.9%	37.4%
	Total provisions / Gross Customer Financing	5.2%	3.6%



# Competitive landscape – ADIB vs. UAE Banks

#### Peer Group Analysis for December 2014

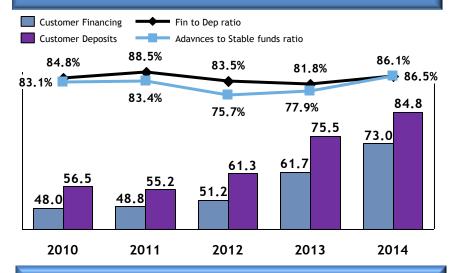
		ADIB	ADCB	FGB	NBAD	UNB	MASHREQ	DIB	CBD	ENBD	RAK
Revenue - FYR 14	AED Mn	4,583	7,529	9,240	10,415	3,501	5,845	5,569	2,240	14,442	3,555
Operating Profit - Margin - FYR14	AED Mn	2,508	4,966	7,100	6,719	2,546	3,635	3,525	1,486	10,053	2,050
Net Profit - FYR14	AED Mn	1,751	4,201	5,705	5,579	2,021	2,486	2,804	1,202	5,139	1,455
Total assets	AED Bn	111.9	204.0	212.2	376.1	93.5	105.8	123.9	46.9	363.0	34.8
Customer deposits	AED Bn	84.8	126.0	141.3	243.2	67.4	68.5	92.3	32.1	258.3	24.7
Customer assets	AED Bn	73.0	140.6	139.7	194.3	64.1	58.0	74.0	32.2	246.0	25.3
Financing to deposit ratio	%	86.1%	111.5%	98.9%	79.9%	95.0%	84.8%	80.1%	100.0%	95.2%	102.5%
Return on Average Shareholders' Equity <sup>(1)</sup>	%	18.4%	18.1%	19.1%	16.7%	13.6%	15.7%	21.6%	16.0%	13.0%	21.3%
Capital Adequacy Ratio	%	14.4%	21.0%	17.5%	16.4%	19.9%	16.6%	14.9%	18.1%	21.1%	26.5%



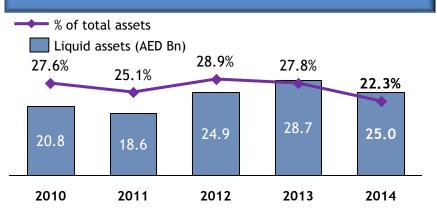
### **Balance Sheet Strength**

Consistently remains one of the most liquid bank in the UAE

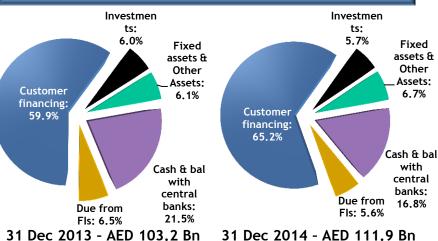
#### Net Customer Financing & Customers' Deposits (AED Bn)



#### Liquidity ratio\* (%)



#### Composition of Total Assets - AED Bn



31 Dec 2014 - AED 111.9 Bn

#### Highlights

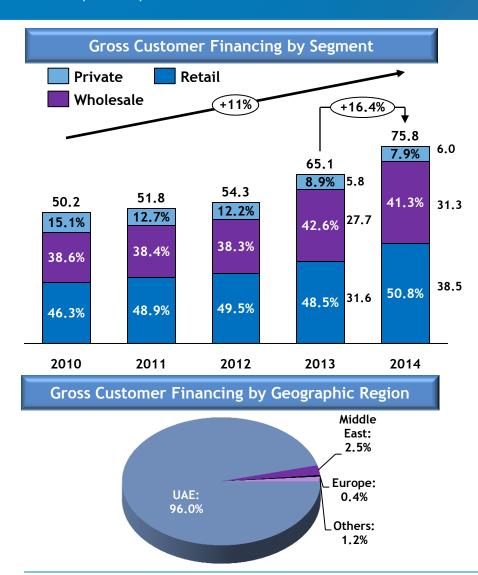
- One of the most liquid banks, with Net interbank assets & Central Bank CD's of AED 8.5 Bn as of Q4 2014.
- 4 year CAGR (Q4 2010 Q4 2014)
  - **Total Assets** 10.4%
  - Customer financing 11.1%
  - Customers' Deposits 10.7%
- Net Profit Margin (NPM) was 4.1% for Q4 14.
- Advances to Stable Funds ratio was 86.5% as of Q4 14 compared to 77.9% as of Q4 13.



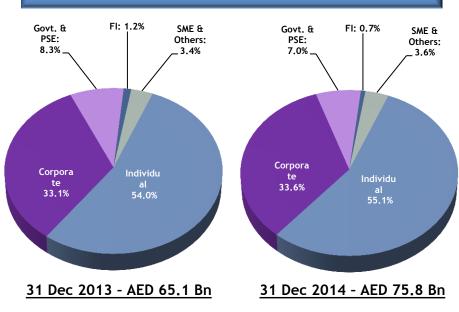
<sup>\*</sup> Liquid assets include cash and balances with central banks and interbank placements (liquidity ratio is calculated as follows: liquid assets divided by total assets).

#### **Customer Financing Assets**

Portfolio growth of 16% since Q4 13 driven by strong performance from Wholesale bank (20.5%) and Retail (16.3%)



#### **Gross Customer Financing by Customer Segment**

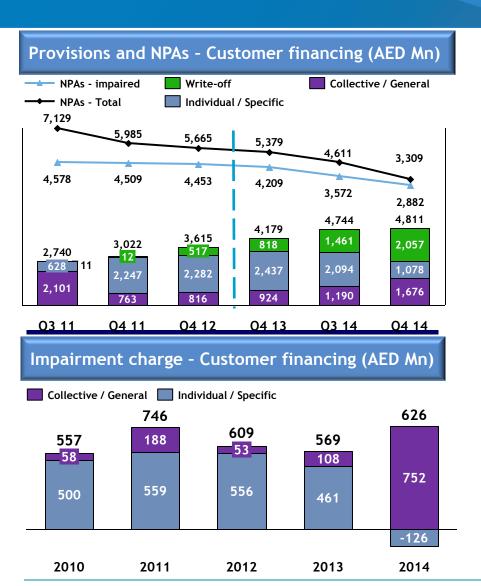


#### Highlights

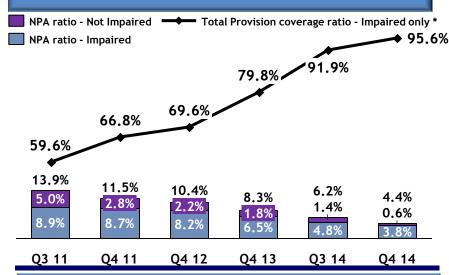
- Universal banking model under pinned by strong Retail franchise.
- Diversified portfolio across various segments.
- Top 3 retail bank in the UAE.
- Support the vision of Govt. of Abu Dhabi and development of the UAE.



### Asset quality - Customer financing only



#### NPA ratio and provision coverage ratio

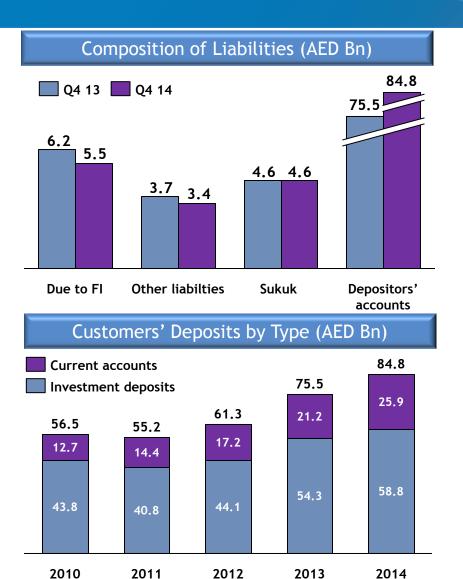


#### **Key points**

- Total NPAs decreased by AED 2,069 Mn during 2014 to reach AED 3,309 Mn (31 Dec 13: AED 5,379 Mn).
- Impaired NPAs ratio at 3.8% as at 31 Dec 2014 (6.5% at end Q4 2013) with coverage improving to 95.6% (31 Dec 2013: 79.8%).
- Collective provisions of AED 1,676 Mn at end of Q4 2014 represents 2.01% of total Credit RWAs.
- Individual provisions of AED 1,078 Mn at 37.4% of impaired NPAs at end of Q4 2014 (31 Dec 2013: 57.9%).
- Total provisions of AED 2,754 Mn (net of write-off of AED 2,057 Mn), represents 3.63% (31 Dec 2013: 5.16%) of Gross Financing portfolio.



### **Funding Profile**



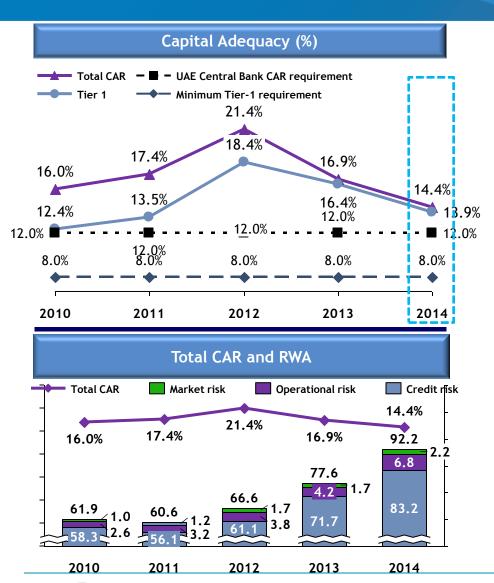
#### Customers' Deposits by Segment (AED Bn)



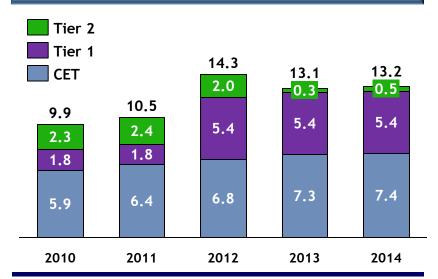
- Deposits from customers/ total liabilities constitute 86% as of 31 Dec 2014.
- Retail and Wholesale segment to remain as major source of deposits.



### **Capital**



#### Capital base - CET, Tier 1 and Tier 2 - AED Bn



#### Highlights

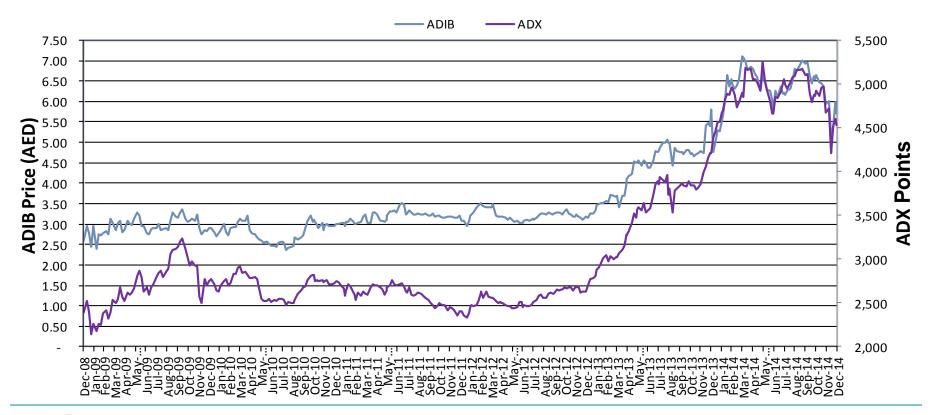
- Basel II Total Capital Adequacy ratio at end of Dec 2014 at 14.36% well above the regulatory requirement of 12% (31 Dec 13: 16.86%).
- Basel II Tier I ratio at 13.87% at the end of Dec 2014 well above the regulatory requirement of 8% (31 Dec 13: 16.42%).
- During Q3 2014, CAR is impacted due to Barclays acquisition (0.8%) and regulatory changes to the treatment of risk-weighted assets (0.4%).



#### Shareholders' Return

- 31 Dec 2014 share price was AED 5.70 per share (31 Dec 2013: AED 5.80 per share).
- Cash dividend of 40% of net profit, 23.34% of share capital (2013: 30.66% of share capital).
- Total dividend yield of ADIB share 4.1%. (2013: 5.3% Cash dividend only).

#### **ADIB vs ADX**





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### **ADIB Strategy**

# To become a top tier regional bank by

Providing Islamic financial solutions for everyone

# Build Market Leadership within the UAE

- The key customer service sectors are Personal Banking, Business Banking, Wholesale Banking, Private Banking and Community Banking supported by Cards, Treasury, Corporate Finance and Investment Banking, Wealth Management and Transaction Banking.
- ADIB's retail presence will continue to build towards market leadership.
- At the heart of ADIB's customer-centric approach is a Bank-wide focus on customer service excellence.

# Create an Integrated Financial Services Group

- ADIB continues to build a diversified Islamic financial services model.
- Currently ADIB provides customers access to brokerage (through ADIB Securities), Takaful insurance (through Abu Dhabi National Takaful Company) and Real Estate Management (through MPM) and is building its merchant acquiring and foreign exchange business propositions.

# Pursue International Growth Opportunities

- With the growing acceptance of Islamic banking worldwide, ADIB is increasingly turning its attention to replicating its business model through systematic geographic expansion.
- ADIB's international expansion began in Egypt with the acquisition via a joint venture structure of National Bank of Development followed by the establishment of Iraq, UK, Saudi Arabia operations and will continue with the new operations in Qatar and Sudan.
- ADIB is also in the process of applying for banking licenses in a range of other countries.

Simple & Sensible

**Transparency** 

**Mutual Benefit** 

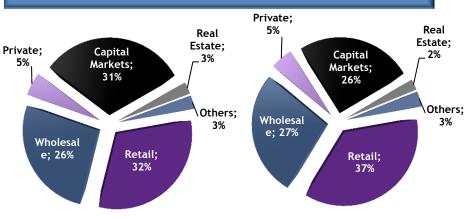
Hospitality & Tolerance

Shari'a Inspired



#### **Business unit contribution**

#### Composition of Total Assets - AED Bn



31 Dec 2013 - AED 103.2 Bn

31 Dec 2014 - AED 111.9 Bn

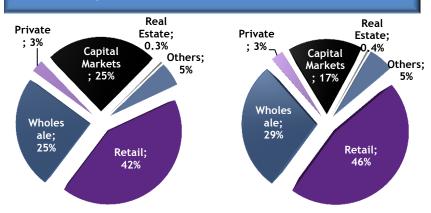
#### Composition of Revenues - AED Mn



FYR 2013 - AED 3,931.3 Mn

FYR 2014 - AED 4,583.0 Mn

#### Composition of Total Liabilities - AED Bn



31 Dec 2013 - AED 90.1 Bn

31 Dec 2014 - AED 98.2 Bn

#### Composition of Net profit - AED Mn



FYR 2014 - AED 1,450.2 Mn

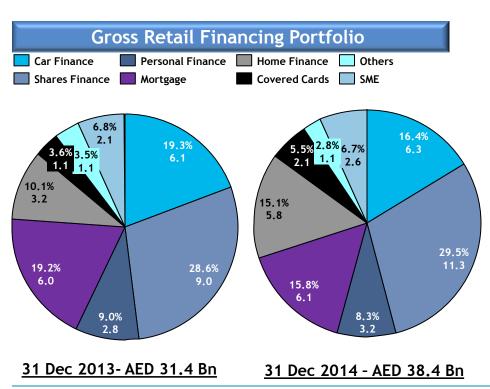
FYR 2014 - AED 1,750.7 Mn

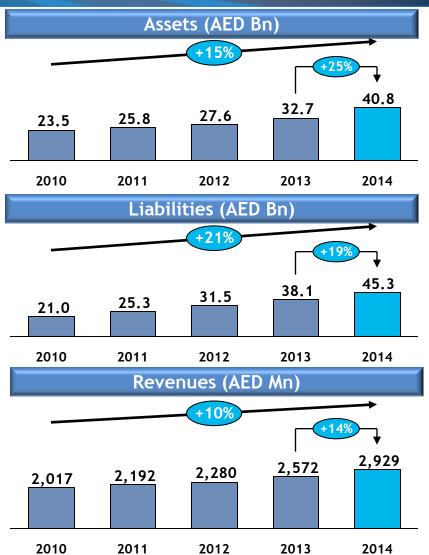


### Retail Banking overview

#### Retail Banking contributes 64% of Net Revenues

- Personal Banking Division provides services for individuals clients, while the Business Banking Division services the needs of SMEs.
- These services include a variety of Shari'a compliant financing.



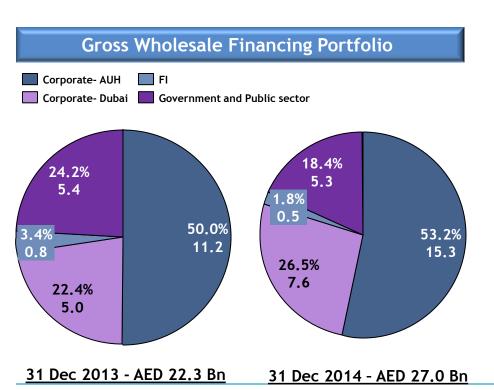


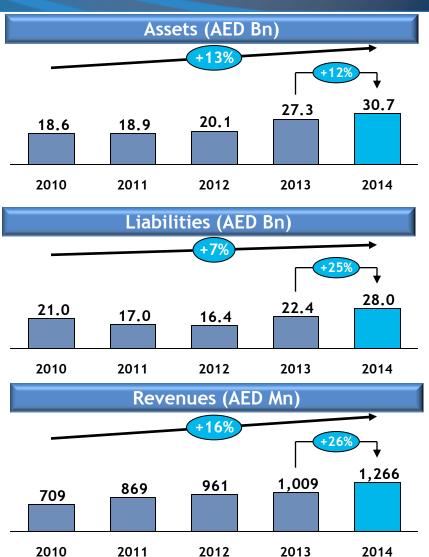


### Wholesale Banking overview

# Wholesale Banking contributes 28% of Net Revenues

 Wholesale Banking encompasses the large corporates, emerging corporates and financial institutions divisions of the Bank. The array of services includes Transaction Banking and Corporate Finance and Investment Banking.



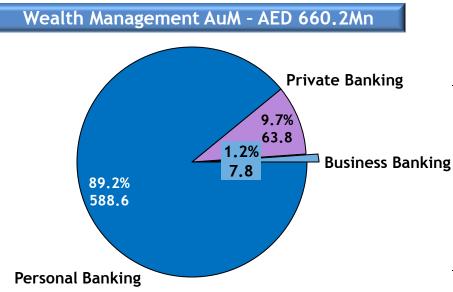


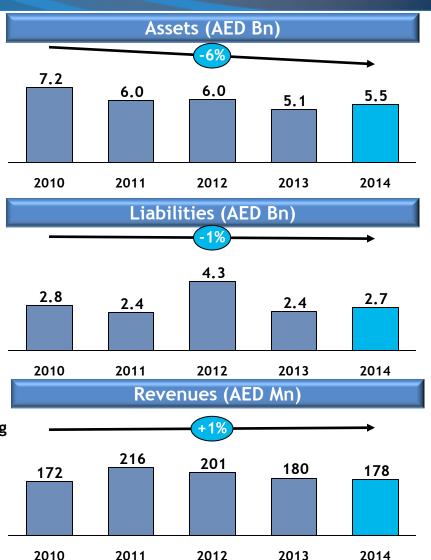


### **Private Banking overview**

#### Private Banking contributes 4% of Net Revenues

- Private Banking focuses on high and ultra high net worth individuals.
- Wealth Management concentrates on developing, marketing and servicing a wide range of wealth management products (including third party and ADIB proprietary funds) for high net worth, affluent and mass market.



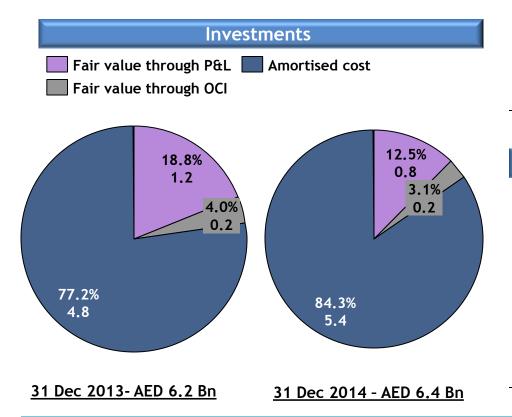


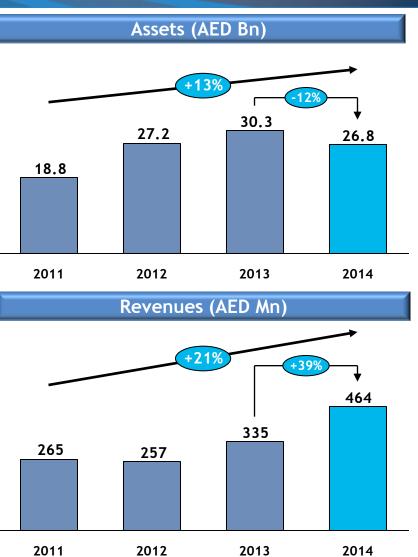


### Treasury overview

#### Treasury contributes 10% of Net Revenues

 Treasury principally handles money market brokerage, trading and treasury services, as well as the management of the Bank's funding operations by use of investment deposits.







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### **Consolidated Statement of Income**

AED Mn	Q4 13	Q3 14	Q4 14	% chg Q4 14 vs Q4 13	% chg Q4 14 vs Q3 14	FYR 13	FYR 14	% chg FYR 14 vs FYR 13
Revenues	1,045.8	1,170.8	1,256.2	20.1%	7.3%	3,931.3	4,583.0	16.6%
Net Revenue from Funds Fees & commission	815.2 135.6	921.8 173.3	944.6 221.1	15.9% 63.0%	2.5% 27.6%	3,066.4 570.2	3,505.0 738.6	14.3% 29.5%
Investment income Foreign Exchange Other income	77.6 16.9 0.5	65.8 10.8 (0.9)	63.4 25.6 1.4	-18.3% 51.6% 199.8%	-3.6% 135.9% -265.8%	243.7 46.2 4.8	276.8 60.1 2.4	13.6% 30.1% -48.9%
Expenses	481.0	507.2	667.9	38.9%	31.7%	1,700.7	2,074.5	
Employee cost Premises Depreciation / amortisation Other Operating expenses	283.5 41.1 34.9 121.6	307.7 43.8 36.8 119.0	390.6 48.3 48.1 180.9	37.8% 17.6% 38.0% 48.8%	26.9% 10.3% 30.6% 52.1%	1,023.7 158.7 133.8 384.5	1,263.5 174.0 151.5 485.5	23.4% 9.7% 13.3% 26.3%
Operating Profit - Margin	564.8	663.6		4.2%	-11.4%	2,230.6	2,508.5	
Provision for impairment	221.5	186.8	178.7	-19.3%	-4.4%	780.4	757.8	-2.9%
<ul><li>Individual / Specific</li><li>Collective / General</li><li>Others</li></ul>	125.1 26.6 69.8	124.0 62.8	(418.7) 485.5 111.9	-434.8% 1722.9% 60.2%	-437.7% 673.0% 100.0%	460.8 108.2 211.5	(126.2) 751.8 132.2	-127.4% 595.1% -37.5%
Net Profit	343.3	476.8	409.6	19.3%	-14.1%	1,450.2	1,750.7	20.7%



### **Consolidated Balance Sheet**

AED Mn%	31 Dec 2013	30 Sep 2014	31 Dec 2014	% chg 31 Dec 2014 vs 31 Dec 2013	% chg 31 Dec 2014 vs 30 Sep 2014
Cash and balances with Central Banks	22,221	17,146	18,758	-15.6%	9.4%
Due from financial institutions	6,663	5,429	6,270	-5.9%	15.5%
Net Customer financing	61,748	71,626	73,006	18.2%	1.9%
Investments	6,170	7,025	6,429	4.2%	-8.5%
Investment in associates	749	809	807	7.7%	-0.1%
Investment and development properties	1,119	1,139	1,137	1.6%	-0.2%
Other assets / fixed assets / intangibles	4,491	5,789	5,497	22.4%	-5.1%
TOTAL ASSETS	103,160	108,962	111,904	8.5%	2.7%
Due to financial institutions	6,227	4,398	5,476	-12.1%	24.5%
Customers' deposits	75,524	82,936	84,776	12.3%	2.2%
Other liabilities	3,745	3,598	3,374	-9.9%	-6.2%
Sukuk payable	4,591	4,591	4,591	-	-
TOTAL LIABILITIES	90,087	95,523	98,217	9.0%	2.8%
Share capital	2,365	2,365	3,000	26.9%	-
Tier 1 sukuk	5,625	5,630	5,643	0.3%	0.2%
Proposed dividend	1,360	-	700	-48.5%	100%
Reserves	3,723	4,809	4,343	16.7%	-9.7%
TOTAL FOLITY	42.674	42 420	42 407	4.704	4.004
TOTAL EQUITY	13,074	13,439	13,687	4.7%	1.8%
TOTAL LIABILITIES AND EQUITY	103,160	108,962	111,904	8.5%	2.7%



### **Dividend Distribution History**

	2007	2008	2009	2010	2011	2012	2013	2014*
Net Profit (Mn)	769.0	851.1	78.0	1,023.6	1,155.1	1,201.2	1,450.2	1,750.7
Cash Dividend Payout Ratio (% of Net Profit)	51.2%	50.0%	-	50.0%	50.0%	50.0%	50.0%	40.0%
Cash Dividend (% of Share Capital)	20.0%	21.6%	-	21.6%	24.4%	25.4%	30.7%	23.3%
Cash Dividends (Mn)	394.1	425.6	-	511.8	577.5	600.6	725.1	700.2
Total Dividend Yield	3.2%	8.3%	6.9%	7.3%	7.7%	8.0%	9.9%	4.1%
Bonus shares (Mn)	-	-	394.1	-	-	-	635.3	-
Bonus Shares (% of Share Capital)	-	-	20.0%	-	-	-	26.9%	-



<sup>\* 2014</sup> dividends are subject to approval by the shareholders at the upcoming annual general meeting.

### Key Deals in 2014 (1/4)



- First international corporate

  Sukuk issuance by a noninvestment grade, fully private
  sector real estate UAE
  company
- Debut issue for a privately owned Middle East corporate
- This Sukuk has re-opened the non-investment grade issuance
   market for regional real estate corporates
- The Sukuk was well received by market and is expected to re-open the market for regional private sector corporates



- IMG Theme Park LLC, the first integrated, temperature controlled, entertainment destination in the Middle East
- The only entertainment facility in the region to feature attractions on par with other internationally renowned parks
- ADIB is supporting Dubai Government strategy to become the regional hub for tourism and family entertainment



- The Company is the latest UAE firm to list in London Stock Exchange
- Successful IPO where 68% of the investors in the IPO were from the UK, 25% from the Middle East with the balance from the US and the rest of the world
- The IPO was strongly oversubscribed
- ADIB acted as a Co-Lead Manager



- ADIB acted as a MLA & Bookrunner for the Syndicated Facility
- ADIB continued its support to the international segment



- The deal was strongly over subscribed
- ADIB acted as a MLA & Sole Bookrunner for the Syndicated Facility



### Key Deals in 2014 (2/4)



- ADIB acted as an Islamic Mandated Lead Arranger & Islamic Facility Agent
- The facility was over subscribed by 4x and attracted 19 local and international banks
- The facility consist of USD 242.5 million Islamic term facility and USD 1,057.5 million conventional term facility



- ADIB acted as a Joint Lead Manager & Bookrunner
- Emaar Malls Group successfully priced a \$750 million 10-year RegS debut sukuk with a profit rate of 4.564 %
- The issuance was well received by the market, with the order book closing at c.\$5.4 billion, representing 7.2 times oversubscription
- Allocation was distributed as follows with 33% from Middle East, 38% from Europe & 29% from Asia



- ADIB acted as a Joint Lead Manager
- The issuance attracted great interest from international investors in Europe, Asia & Middle East, receiving orders from over 170 accounts and was 6 times oversubscribed
- Allocation was distributed as follows with 45% from Middle East, 20% UK, 17% Asia, 12% Switzerland, 5% Europe and 1% other international accounts



### Key Deals in 2014 (3/4)



- ADIB acted as Joint Bookrunner and the initial Mandated Lead Arranger along with Commercial Bank of Dubai & Dubai Islamic Bank
- The facility was used to finance the acquisition of two Airbus A380 aircraft
- Emirates used the loan to take delivery of its 50<sup>th</sup> A380 in Hamburg in July
- Emirates is the largest operator of superjumbo A380 and has a further 90 on order



#### AED 1,000,000,000

Mandated Lead Manager & Bookrunner

<u>همرها وظب</u> July 2014

KUVEYTTÜRK

USD 25,000,000

Mandated Lead Manager &

Bookrunner

ADIB

September 2014

- ADIB acted as a Joint Lead Manager & Bookrunner
- Upsize of existing AED 2bn club deal by adding another tranche of AED 1bn. The facility was used to finance the company's expansion requirements
- The Company owns under its umbrella 36 existing schools with a total number of enrollments of 90,000 as 2014
- Highly important transaction for ADIB
- ADIB's Debut funded relationship with a Turkish bank

- ADIB acted as a Co-Manager to this landmark Sukuk
- The Sukuk was well received globally and generated a large order book with 390 investors, orders exceeding USD 10bn with over 6 times oversubscribed



#### USD 500.000.000

Joint Lead Manager

ADIB ( September 2014

- ADIB acted as a Joint Lead Manager & Bookrunner
- the first conventional U.S. bank to issue Sukuk
- 3x oversubscribed for the five-year Sukuk reflecting heavy demand among cashrich Islamic funds for new credits



#### AED 1,000,000,000

Structuring Advisor for the Financing Facility

ADIB September 2014

 Highly important transaction for ADIB with continuous support to Abu Dhabi Government 2030 vision



#### USD 1,000,000,000

Co-Manager

- ADIB acted as a Co-Manager to this landmark Sukuk
- The Sukuk saw strong demand from global investors, attracting orders exceeding \$4.7 billion with 36% of the Sukuk distributed to the Middle East investors



Republic of Indonesia

USD 1.500.000.000

Co-Manager







### Key Deals in 2014 (4/4)



#### AED 1.000.000.000

Sole Bookrunner, Initial Mandated Lead Arranger, Investment Agent, Security Agent, & Account Bank



October 2014

- ADIB acted as Initial Mandated Lead Arranger, Sole Bookrunner, Investment & Security Agent and Account Bank for the syndicated financing facility
- The uniquely structured deal was well received, as evidenced by the strong demand from the banking industry which resulted in it being oversubscribed



#### USD 450.000.000

Mandated Lead Arranger,
Bookrunner & Sole Underwriter

مصرف الوظيمية الإستادات

November 2014

- ADIB acted as Mandated Lead Arranger, Bookrunner & Sole Underwriter for the syndicated financing facility
- Innovative transaction structure designed for ZMI entailing refinancing / reprofiling of existing debt, finance expansionary capex, and working capital requirements
- One of few landmark transactions in Abu Dhabi market with quality credit standing in a growing industry
- Highly structured deal in terms of security, covenant and credit enhancements as a testament of ADIB's capability to achieve optimal terms for all stakeholders

#### **AKRON**

#### USD 20.000.000

Structural Bilat Deal

مصرف ابوطب ع

November 2014

- ADIB successfully closed USD 20 million financing facility for Akron
- The facility was uniquely designed to meet Akron's financing needs
- ADIB through its specialized finance unit has structured and arranged various syndicated facilities for shipping & offshore clients across various sectors ranging from tankers to offshore supply and specialist subsea construction vessels



#### AED 1,375,000,000

Receiving Bank

مصرف أدوقيت الإسساد مص

November 2014

- ADIB acted as Receiving Bank for Amanat IPO
- Amanat was looking to raise AED 1.37bn to invest in healthcare and education
- IPO was heavily oversubscribed with nearly 10 times oversubscribed



**Dubai Parks & Resorts** 

#### AED 2,528,731,083

Receiving Bank



Dec ember 2014

- ADIB acted as Receiving Bank for Dubai Parks & Resorts IPO
- The institutional tranche was 65 times oversubscribed while the retail tranche was 10 times oversubscribed



### An award winning Bank (1/3)



"SKEA - Gold category"
Sheikh Khalifa Excellence award 2014



"Best Overall Bank in Customer Service" in the GCC by Ethos consultancy



"Best Overall Bank in Customer Service" for 4 consecutive years in the UAE by Ethos consultancy



Best Islamic Bank of the year in the Middle east and UAE -Banker Magazine by Financial Times



"Best Bank of the year in the UAE"- Banker Magazine by Financial Times



"Best Islamic Bank in the Middle East and the UAE"- by Euromomey



"Best Overall Islamic Bank" by Islamic Finance News



"Best Branch Award in the UAE" for 2014 by Ethos Consultancy



### An award winning Bank (2/3)



"Best Islamic Bank in the UAE" in the UAE Islamic Finance News



"Best Islamic Bank" in the UAE by Global Finance



"Best Overall Islamic Bank " International Financial Law Review Magazine 2014



"Most Recommended Bank in the UAE" by Souq Al Mal



"Best Treasury services by Islamic Finance News 2013



"Best Islamic Bank" by EMEAFinance 2014



"Best overall Islamic retail Bank" by Global Finance 2014



"Best retail bank for 2014" by Islamic Banking and Finance Magazine



### An award winning Bank (3/3)



"Best Islamic Bank in the Middle East and UAE " by Asia Money

"Best private Bank in the UAE" by Wealth Briefing GCC awards



"Best Loyalty Card" by Freddie Award



"Best Nationalisation initiative" by MENA HR excellence



"Best Corporate Finance for Barclays Deal" by Islamic Finance News



"Best Treasury services in the Middle east" by EMEA Finance



"Best Call Centre Award in the UAE" for 2014 by Ethos Consultancy



"Seatrade for shipping award" by Seatrade Maritime

Executive Management Biographies



### **Executive Management Profile (1/3)**

<u>Tirad Mahmoud</u> Chief Executive Officer Joined ADIB in March 2008. He holds a Bachelor degree (major in Corporate Finance) from Loyala of Concordia University in Montreal, Canada and has also completed the Executive Management Program at Wharton. He has previously worked at Citibank for 22 years on various assignments. His previous position was General Manager and Head of the Corporate and Investment Banking with Samba Financial Group, KSA.

<u>Andrew Moir</u> Group Chief Financial Officer Joined ADIB on 1 October 2007. He holds B.Com (Hons.) Degree from Rhodes University and MBA from University of Cape Town. He previously worked at HSBC (1990-2007). His previous position was Chief Operating Officer, Sub Saharan Africa with HSBC Bank (2003-2007).

<u>Masarrat Husain</u> Global Head of Risk Joined ADIB on 3 June 2008. He holds a Masters in Business Administration from Tulane University, Louisiana, USA and BS of Science Chemical Engineering from Texas A&M University, Texas, USA. He has 33 years experience working with Citibank and SAMBA Financial Group, Riyadh. His previous position was GM/Deputy Chief Risk Officer with SAMBA Financial Group, Riyadh.

Sagheer Mufti
Global Head of Operations
& Technology

Joined ADIB on June 1 2014. He holds an MBA from the George Washington University in Washington, DC. Previously worked at CITI for 33 years in various Businesses & O&T roles in Corporate banking, Consumer banking & at Enterprise level across all lines of business. Worked at country level in 6 countries, Regionally in EMEA based out of London and Globally based out of New York. His last role at Citi was managing AML operations for CITI globally.

Sarvesh Sarup Global Head of Retail Banking

Joined ADIB on Dec 2008. He holds Master of Business Administration from University of Delhi, India. He has 23 years of banking experience. Previously worked Citibank as Country Manager, India; Division Executive, UK/Germany and Retail Banking Head, EMEA.

<u>Arif Usmani</u> Global Head of Wholesale Banking Joined ADIB on 6 March 2012. He holds a First Class B.Sc (Hons) degree from Imperial College, University of London and is an Associate of the Royal College of Science. He has previously worked for over 30 years with Citibank in 6 different countries including a stint as CRO of Samba Financial Group from October 2003 till August 2007. His last position was Chief Executive Officer with Citibank in Pakistan.



### Executive Management Profile (2/3)

Syed Aamir Zahidi Chief of Staff Joined ADIB on 8 October 2014. He is Chartered Accountant from the UK and also holds a Corporate Finance qualification. He worked at Citibank for 20 years where held the positions of CFO Samba, CFO CEEMEA Group and Planning Head Emerging Markets. His previous position was EVP Corporate Development & CFO at Fullerton Financial Holdings, a wholly-owned subsidiary of Temasek Holdings.

<u>Nuhad Saliba</u> Global Head - International Business group

Re-Joined ADIB in December 2012. He holds MBA from Wake Forest University, NC USA and BS, Biology from American University of Beirut. He has previously worked for 27 years at Citibank (1982-2008). He held several positions in Corporate and Investment banking as well as General Management. His last position at Citibank was Chief Executive Officer with Citibank in Egypt. Nuhad also held the position of CEO at CBK.

Abdul Rahman Abdullah Head of Strategic Clients And Community Banking

Joined ADIB on 12 September 1998. He holds a Bachelor in Science. He has 29 years banking experience His previous position was Deputy Head of Private Banking Department at the National Bank of Abu Dhabi.

Abdul Qadir Khanani Treasurer, UAE & Acting Global Head of Treasury Joined ADIB on 28 August 2012. He holds a Bachelor of Commerce Degree from University of Karachi & is a CFA Charter Holder as well as a Certified Financial Risk Manager (FRM). He has over 25 years of experience in Treasury & Financial Markets and was with NCB of Saudi Arabia where he was Head of Investment, responsible for Money Market/ALM/Foreign Exchange and Treasury Operations of Bahrain and Beirut.

Abdulla Al Shahi Head of International Expansion

Joined ADIB in November 1998. He holds an MBA from the UAE University. He has 19 years banking experience. His previous position was as a branch manager for Oman Housing Bank.

<u>Dr. Osaid Kilani</u> Global Head of Shari'a Holds a B.A. in Shari'a and Law and a Diploma in Islamic law. He has 16 years of banking experience. He is a member of Shari'a Standard Committee related to Accounting and Auditing Organisation for Islamic Financial Institutions in Bahrain.



### Executive Management Profile (3/3)

Noble Powar
Global Head of Human
Resources

Joined ADIB on 1 January 2012. He hold a Master's degree in Personnel Management & Industrial Relations and has worked for over 20 years with Global Banks in the Middle East, UK, USA, Europe, Asia and Africa. His previous position was Managing Director of Talent First Limited a UK based HR Consulting company.

Abdul Hakim Kanan Global Head of Audit and Risk Review Joined ADIB on 18 April 2010. He holds a Certified Public Accountant (CPA) from State Board of Accountancy, New Hampshire, US. He also holds professional qualification CIA,CISA,CITP,CFSA,CFE and CGEIT. He has over 24 years of experience. His previous positions were Group Chief Internal Auditor of Dubai Islamic Bank.

Ahsan Ahmad Akhtar Group Financial Controller Joined ADIB on 9 April 2008. He is a Chartered Accountant from the UK and holds a Bachelor of Science degree in Accounting & Finance from the London School of Economics and Political Science. He has previously worked with Pricewaterhouse Coopers (1991- 1998) and Citibank (1998-2008). His previous position was Country CFO with Citibank, Pakistan.



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